





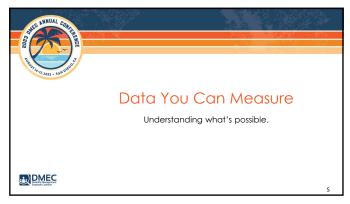
Data: What does that mean?

Everyone talks about data differently.

- Data
- Metrics
- Analytics
- Insights



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Data to Measure

What can you capture and report on?

- Approvals
- Length / Duration
- Status
- Cost
- Frequency









Status Reports For Leaves: • Who is out, are they approved, & when are they coming back? For Accommodations: • Who has an accommodation, what's the cost to you, and for how long? Gives you a picture of what's going on with your employees & teams, as well as details about your employees on accommodations.

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Intermittent Usage Report Frequency, duration & re-certifications needed. Important for compliance. Also, intermittent leaves are the hardest to plan for and manage business impact Helping employees identify where someone's condition may be warsening and the need to revisit the treatment plan that they have

Your Leave of Absence Questions, Answered - What data do you measure frequently on your leave program? - How has being able to easily analyze data impacted your role? What has the impact been on your organization?

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Case Load & Workflow

Measuring the allocation and productivity of cases on your team.

Case Load:

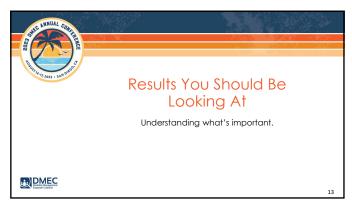
- Make sure work is being allocated efficiently across the team. Can also tell you if you're deploying the right resources to the right tasks and cases.
- Business Decisions: comes down to leave team staffing and can influence team structure
 Case Workflow:
- Productivity measurement, also workload management. Even if there's 1 case but 300 workflows/tasks you'd want to take that into account
- Helps you manage team and workload
- ${\boldsymbol \cdot}$ Business Decisions: comes down to leave team staffing and can influence team structure



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Your Leave Team Management Questions, Answered • Why is data an important or critical aspect of a successful leave program? Any examples?



Results You Should Be Looking At Leave of Absence Best Practices Incidence LOA by reason Continuous vs. intermittent Concurrent vs. consecutive Average Duration Average lost work days per employee Benchmarks should be among employers in like industry but can also compare to business segmentation as well

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Your Leave of Absence Management Questions, Answered What reports do you find most insightful and most valuable when managing leaves? What reports help you ensure the productivity & efficiency of your team? What overarching business goals have you leveraged data to influence?



Leveraging Data

- To make improvements to your leave and accommodations programs.
- Determine what you want to measure
- Determine frequency of reporting
- Be prepared to make changes
- Look at reporting you can take to senior leadership, you want to take that & package it up
 to take credit for the work that you're doing.



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Your *Leave of Absence* Management Questions, Answered

- What is the importance of having access to readily available data?
- Do you think it helps you be more efficient? Has it helped you save time or be more productive?
- How has having access to readily available data helped you manage your leave team?



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Leveraging Data To Drive Business Results

Making data driven decisions, assessing business readiness, and prioritizing investments will help you become a strategic partner to your Executives & C-Suite.

- You can help drive performance by:

 Connect your HR efforts and initiatives to business goals

 Collaborate with leadership to communicate the company mission and strategy & tie your benefits to them

 Build HR programs, policies, and initiatives strategically

 Invest in high-impact resources with proven ROI

 Duration Reduction

Metrics to Tie Into:

- Employee experience & satisfaction Employee retention goals Recruitment goals



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Your Leave of Absence Management Questions, Answered

- How has being able to see data on leave and duration specifically allowed you to focus on the overall employee experience?
- How has being able to see and leverage data on your teams productivity impacted or helped with your teams retention?
- Has this data allowed you to provide more proactive coaching to your team or influenced professional development paths?



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