

Leave Types Checklist

In considering all of the various leave types that can be offered, it is important for employers to first inventory what they have in place, then move on to an organized feasibility process of what a comprehensive design should look like.

KEY QUESTIONS	ANSWERS	COMMENTS		
What parameters does your organization place around the following time-off benefits?				
Sick leave				
Vacation days				
Personal days				
Holidays				
Paid time off				
Family medical leave				
Military leave				
Jury duty				
Voting				
Bereavement				
State-specific				
Domestic violence leave				
Victims of crime leave				
Civil service leave				
Volunteer/Emergency personnel leave				
Parental leave				
Tissue/bone marrow/organ donation leave				
Adoptive parents leave				
Other company-preferred leave policies				
Personal leave				
Administrative leave				
Disaster service leave				
Community service leave				
Religious leave				
Sabbaticals				
Education leave				
Attendance management				
Are the leave types above offered for:				
Management/non-bargained only				
Hourly/bargained only				

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KEY QUESTIONS	ANSWERS	COMMENTS	
Other combination			
Compliance			
Program referrals			
How are the leave types you offer currently managed?			
Insured and handled by:			
Corporate HR			
Mid-level managers			
Direct supervisors			
Other			
Outsourced and handled by:			
Insurance company			
Third-party administrator			
Combination approach			
How well are leave policies perceived to meet your population needs?			
Are there any restrictions on changing leave policy within your organization?			
Is there any data available to analyze the following:			
Usage: overall and by locations, divisions, etc.			
Costs: overall and by locations, divisions, etc.			
Problem/abuse areas: overall and by locations, divisions, etc.			
Have you been able to take any of the following steps toward program design?			
Compose an internal team and identify stakeholder goals			
Confirm the current state of your sick, vacation, and overall time-off			
policies			
Gather information to analyze each program			
Review time-off utilization and corresponding financial values and accruals			
Consider benefits programs offered by competing firms			
Have you taken the following steps to analyze and develop alternatives?			
Review potential plan designs such as: • Standardized leave of absence policies • Comprehensive PTO bank • Attendance tracking • Combination of different plans			
Estimate cost savings and program implementation costs of each option			
Detail communication and training needs to proceed: • Accrual methods • Time increments for utilization • Rollover provisions • Buy/Sell options • Sick employees at work			
Agree on the most effective program for your organization, according to stakeholder goals and objectives			
Create the internal business case for change			
Identify vendor partners (e.g., timekeeping, disability provider, etc.) needed to proceed			

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KEY QUESTIONS	ANSWERS	COMMENTS
Have you taken the following steps to complete implementation?		
Work with the internal team to finalize plan design		
Design communication and training materials appropriately		
Implement the recommended program		
Provide initial and ongoing manager and supervisor training and employee education		

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